

## European Steering Committee

Paris, 13 December 2014

### List of Participants

**Joaquín Almunia**, former Vice-President of the European Commission and former Commissioner for Competition

**Pascale Andréani**, Ambassador, Permanent Representative of France to the OECD

**Enrique Barón-Crespo**, former President of the European Parliament, former President of the European Socialists Parliamentary Group

**Erik Belfrage**, Advisor to the Chairman of SEB Marcus Wallenberg and the Board of the Swedish Institute of International Affairs (SIIA), Chairman of the International Chamber of Commerce Committee on Business in Society and member of The Trilateral Commission

**Pervenche Berès**, MEP, President of the European Parliament's Employment and Social Affairs Committee

**Yves Bertoncini**, Director of Notre Europe – Jacques Delors Institute

**Emma Bonino**, former Foreign Affairs Minister of Italy

**Joseph Borrell**, Former President of the European University Institute in Florence and President of the European Parliament

**Jean-Louis Bourlanges**, former MEP

**Laurent Cohen-Tanugi**, lawyer and writer

**Etienne Davignon**, Belgian Minister of State, former Vice-President of the European Commission

**Renaud Dehousse**, Director of the *Centre d'études européennes*, Sciences Po Paris

**Isabelle Durant**, Member of the Parliament of the Brussels-Capital region, former Vice-President of the European Parliament

**Henrik Enderlein**, Research Associate at Notre Europe – Jacques Delors Institute, Associate Dean and Professor of Political Economy at the Hertie School of Governance

**Emilio Gabaglio**, former General Secretary of the of the European Trade Union Confederation

**Nicole Gnesotto**, Titular Professor of the European Union Chair at the CNAM, Vice-President of Notre Europe – Jacques Delors Institute

**Elisabeth Guigou**, Member of the *Assemblée nationale*, President of the Foreign Affairs Committee, former French Cabinet Minister

**Pascal Lamy**, Honorary President of Notre Europe – Jacques Delors Institute, former Director-General of the WTO

**Eneko Landaburu**, Former Ambassador, Head of the European Union Delegation to the Kingdom of Morocco

**Enrico Letta**, Associate Professor at Sciences Po, former Prime Minister of Italy

**Pierre Lepetit**, Vice-President of Notre Europe – Jacques Delors Institute, *Inspecteur général des finances*

**Florence Mangin**, Director of Institutional Relations and European and International Cooperation at the *Caisse des dépôts*

**Sophie-Caroline de Margerie**, Member of the French Council of State

**Vitor Martins**, Advisor on European Affairs to the President of the Portuguese Republic, former Portuguese Cabinet Minister

**Riccardo Perissich**, former European Commission Director General for Industry, Executive Vice President of the Italian branch of the Council for the United States and Italy

**Alojz Peterle**, MEP, former Prime Minister of Slovenia

**Gaëtane Ricard-Nihoul**, Acting Head of the representation of the European Commission in France, former Secretary-General of *Notre Europe – Jacques Delors Institute*

**Maria João Rodrigues**, Adviser for Economic and Social Policies to the European Commission, Professor at Lisbon University, former Portuguese Cabinet Minister

**Philippe de Schoutheete**, former Belgian Ambassador to the EU, former Director of the Europe Department at the Egmont Institute

**Javier Solana**, President of the ESADEgea, Distinguished Senior Fellow at the Brookings Institution, former EU High Representative for Common Foreign and Security Policy

**Pedro Solbes**, President of the *Fundación para las Relaciones Internacionales y el Diálogo Exterior (FRIDE)*, former Spanish Cabinet Minister, former European Commissioner

**Christian Stoffaës**, Associate Professor at Paris Dauphine University, Board Member of the *Centre d'études prospectives et d'informations internationales (CEPII)*

**Frank Vandenbroucke**, Professor, *Université catholique de Louvain*, former Belgian Minister of Social Affairs

**Christine Verger**, Director of the Directorate for Relations with National Parliaments at the Directorate-General for the Presidency of the European Parliament, former Secretary-General of *Notre Europe*

**Jean-Arnold Vinois**, adviser at *Notre Europe – Jacques Delors Institute* for European energy policy issues

**António Vitorino**, President of *Notre Europe – Jacques Delors Institute*, lawyer, former European Commissioner, former Portuguese Cabinet Minister